



## Benchmark Scorecard Example: MSL Team Size, Reach & Impact

**Note:** Charts populated with fictitious benchmark data for demonstration

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	Dermatology		CELEN	Oncology (Solid Tumor)	CLIENT		Respiratory			Rare Disease	ļ.		Gastrointest- inal	CLIENT		Oncology (Hematology			
Staff Size*	14 MSLs	perf	Your form nce	29 MSLs	per	Your form nce	15 MSLs	perf	our form ce	11 MSLs	perf	Your form ice	10 MSLs	vs. Y perf	orm	31 MSLs	vs. Y perfo	orm	
Core target list size (per MSL)	87 KOLs			61 KOLs			88 KOLs			48 KOLs			75 KOLs			79 KOLs			
Maximum team reach (MSLs x Target KOLs)	2,378 KOLs			3,444 KOLs			<b>2,362</b> KOLs			<b>1,419</b> KOLs			654 KOLs			<b>2,145</b> KOLs			
Actual monthly team reach (MSLs x Avg # monthly meetings)	669 Monthly Interaction			734 Monthly Interaction			511 Monthly Interaction s			219 Monthly Interactio			220 Monthly Interactio			496 Monthly Interactio			
Monthly team impact (Meetings x Avg meeting time)	487 Hours		7	<b>430</b> Hours			<b>302</b> Hours		7	<b>157</b> Hours			112 Hours		7	284 Hours			

#### Geographic Field Coverage

## Benchmark Scorecard Sample: MSL Team Size, Reach & Impact

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*Average size of all TA teams in country	Canada	CLIENT		Brazil	CLIENT	Germany	CLIENT	₩ UK	CLIEM		CLIENT	
Staff Size*	3.1 MSLs	vs. Y perfori		2.9 MSLs	vs. Your performan		vs. Your performance	5.4 MSLs	vs. Your performance	5.3 MSLs	vs. Your performar	
Core target list size (per MSL)	60 KOLs			99 KOLs		89 KOLs		87 KOLs		68 KOLs		
Maximum team reach (MSLs x Target KOLs)	240 KOLs			250 KOLs		850 KOLs		491 KOLs		430 KOLs		
Actual monthly team reach (MSLs x Avg # monthly meetings)	101 Monthly Interactions			<b>70</b> Monthly interactions		88 Monthly interactions		55 Monthly interactions		<b>78</b> Monthly interactions		
Monthly team impact (Meetings x Avg meeting time)	66 Hours		7	<b>51</b> Hours		73 Hours		53 Hours		64 Hours		

## Benchmark Scorecard Sample: MSL Team Size, Reach & Impact

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*Average size of all TA teams in country	Italy	CLIENT	Australia	CLIENT	Japan	CLIENT	
Staff Size*	6.3 MSLs	vs. Your performand	3.9 e MSLs	vs. Your performance	9.7 MSLs	vs. Your performance	
Core target list size (per MSL)	70 KOLs		59 KOLs		69 KOLs		
Maximum team reach (MSLs x Target KOLs)	480 KOLs		201 KOLs		<b>775</b> KOLs		
Actual monthly team reach (MSLs x Avg # monthly meetings)	170 Monthly Interactions		118  Monthly Interactions		285 Monthly Interactions		
Monthly team impact (Meetings x Avg meeting time)	89 Hours		<b>70</b> Hours		190 Hours		

### **Field Medical Excellence:**

BEST PRACTICES

ACCESS. INTELLIGENCE. EXCELLENCE.

Rapid Staffing & Performance Benchmarking Service for Your Therapeutic Area.

#### **Digital Tech**

How is digital transforming medical productivity?

## KPIs & Dashboards

What's best way to measure performance and impact?

Performance Productivity How to raise field

impact?

#### Investment

What financial resources are needed to compete?

#### Staffing

How many field FTEs do you need to compete by country and TA?

#### **Structure**

What structures and span of control work best?

#### Best Practices' Field Medical benchmark service delivers critical metrics for continuous evaluation of field medical team excellence.

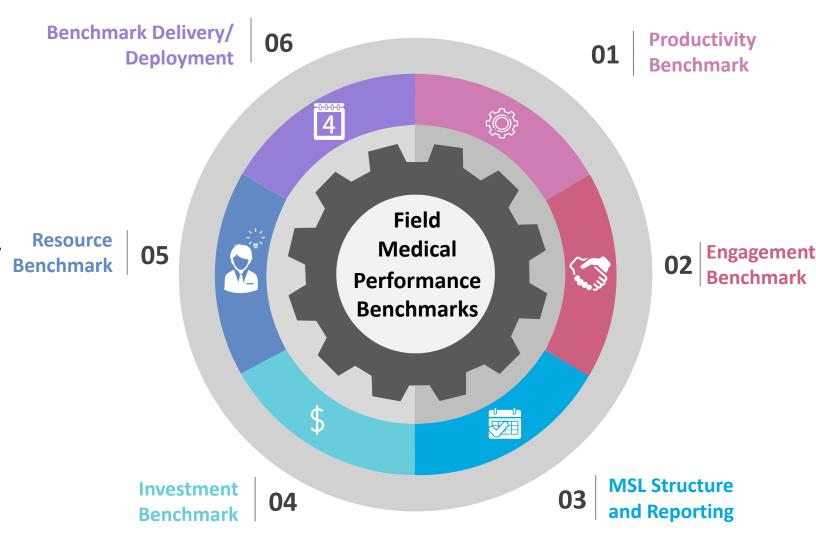
Continuous adjustment and evaluation of field medical teams' strategy is critical for biopharma companies for successfully supporting several portfolios across the markets they operate.

Prudent allocation of resources and reinventing engagement model is imperative to communicate and inform thought leaders across major markets in America, Europe and Asia.

However, ascertaining that the resource levels, strategy benchmarks and metrics resonate different countries and therapeutic areas can be the "Achilles Heel" for field-based medical leaders at bio-pharma companies.

Keeping this in mind, Best Practices, LLC has launched its Field-Based Medical Affairs **Benchmark Service** to help Medical Affairs Leaders optimize their field-based operations. Through our decade's worth of expertise in field-based medical benchmarks, medical affairs leaders can quickly assess their performance across key resourcing, performance, and productivity metrics for their field-based teams.

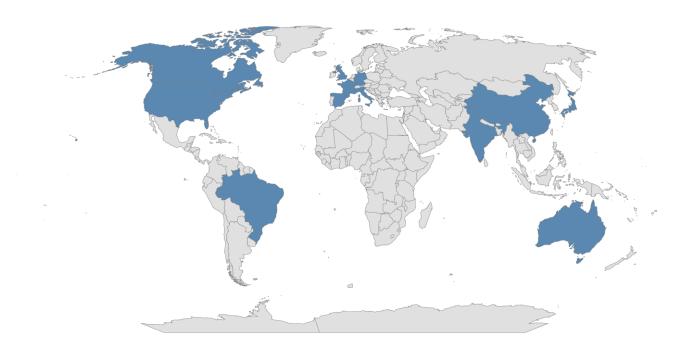
#### **Our Field-Based Medical Affairs Benchmark** Dashboard contains metrics around:



## The Field Medical Service assessment tool offers rapid benchmark assessments across numerous therapeutic areas and countries.

We help medical leaders prudently allocate field resources and maximize impact in America, Europe, Asia and elsewhere.

#### **40+ Countries Covered\***



Powered by Bing © Australian Bureau of Statistics, GeoNames, Microsoft, Navinfo, OpenStreetMap, TomTom

#### 20+ Therapeutic Areas Covered\*

- Oncology
- CNS/Neurosciences
- Immunology
- Hematology
- Respiratory & Pulmonology
- Rare Disease
- Gastrointestinal
- Women's Health

- Cardiology
- Metabolic Diseases
- Infectious Diseases
- Musculoskeletal
- Nephrology
- Others...

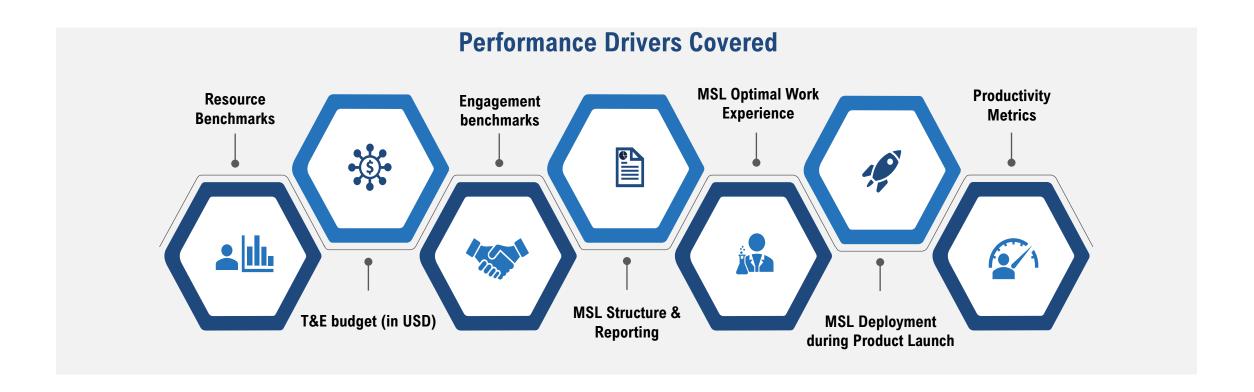
#### 50+ Benchmark Companies Profiled

Our field medical insights reflect leading biopharma manufacturers in your TA



\*Ask your Best Practices contact person to find the right information for you and your organization.

#### An assessment is completed of key performance drivers that are most helpful for Medical Affairs leaders to make informed strategic decisions in a fast-changing external environment.



#### **Evidence-Based Benchmarks for Your Most Critical** Field Medical Staffing & Strategy Decisions

Our assessment tool offers rapid benchmark assessments on:

- Staffing
- Resourcing
- Structure
- **Productivity**
- Performance measurements

#### **Benchmarking Service Customer Testimonial:**

"The service was perfect for us. This was exactly what we needed to make key decisions for our field medical teams in the US and in other consequential markets. You've given us insights we have not found anywhere else."

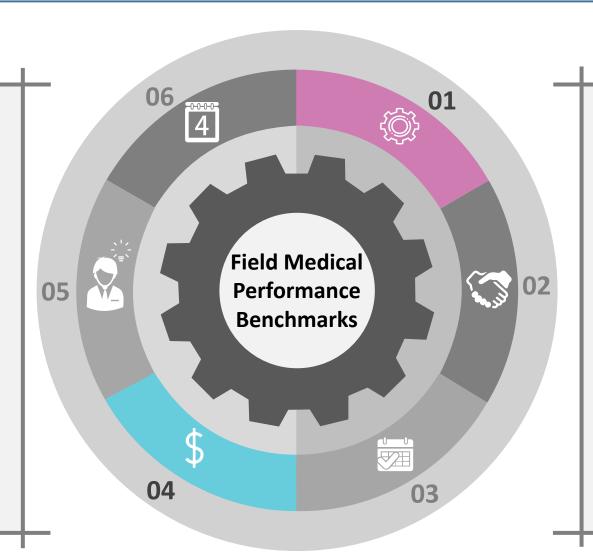
- Head Global Field Medical, Top 20 Pharma Companies

#### **Description of Service Modules: Productivity and Investment Benchmarks Analysis**

#### **Investment Benchmarks**

These benchmarks cover metrics around:

T&E budget (in USD) across different countries



#### **Productivity Benchmark**

These benchmarks cover metrics around:

- MSL interaction frequency
- Average interaction duration
- Average time spent on external activities
- Average time spent on internal activities
- Average time spent on logistical activities

Medical Affairs leaders seeking to maximize the impact of their field teams must first determine the spend levels of therapy-area rivals within critical markets across the world.

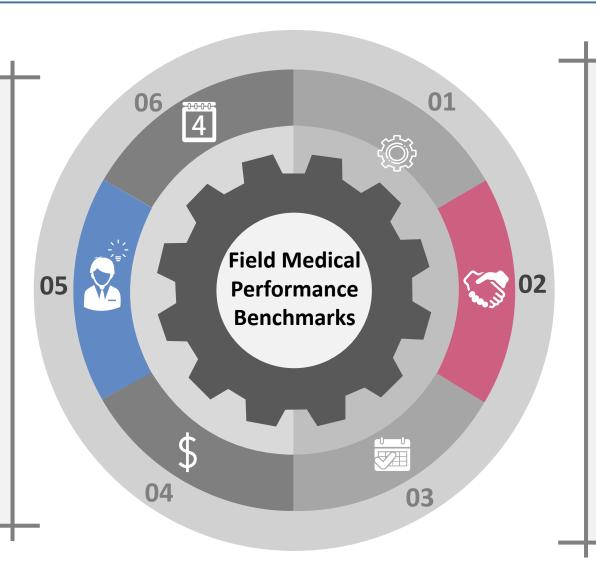
These benchmarks identify common inefficiency areas and spotlight opportunities for field teams to elevate productivity and become more streamlined.

#### **Description of Service Modules: Engagement and Resource Benchmarks Analysis**

# Resourcing Benchmarks

These benchmarks cover metrics around:

- Average number of MSLs
- Average number of MSL Managers
- Average number of MSL Directors
- MSL Optimal Work Experience



# **Engagement Benchmark**

These benchmarks cover metrics around:

- Tier-wise breakdown (%) of Thought Leaders targeted
- Interaction (%) that are proactive vs. reactive
- Average number of Thought Leaders supported per MSL (on Core List)
- Average number of Thought Leaders supported per MSL (on Combined Total)

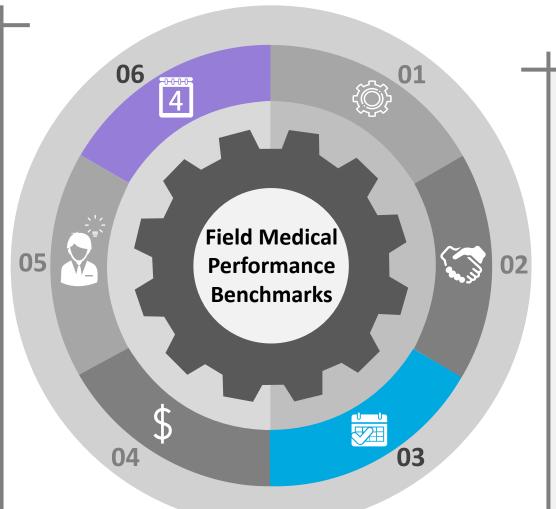
As companies grow field medical operations resources, it will be vital for leaders to staff their teams at competitive levels to ensure a successful share of voice.

Using these engagement benchmarks, medical leaders can better align their field teams' engagement model, productivity measurement, and impact assessment to succeed within a targeted condition or disease state.

#### Description of Service Modules: MSL Structure & Reporting and Benchmark Delivery

# Benchmark Delivery & Deployment

- Best Practices, LLC engaged
   150+ leaders from 50+
   pharmaceutical companies
   through a benchmarking survey.
- Once Best Practices LLCs'
   executives receive your
   requirements (e.g., therapeutic
   area benchmarks, country level
   benchmarks or metrics) we will
   ask you to fill in a small intake
   form to get client's data.
- Best Practices will rapidly populate benchmarks on to a deck and map it against client's data.



# MSL Structure and Reporting

These benchmarks cover metrics around:

- MSL structure & reporting
- Percentage MSL deployment for product launch timeline
- Reporting model strengths and weaknesses

The custom benchmark service can help answer critical questions like: What are the strengths and weaknesses of a reporting model – and what is the right one for your organization?

#### Best Practices' Field Medical benchmark service helps Medical Affairs leaders adequately allocate resources, set strategy, and adopt the right KPIs for success.

More than ever, HCPs and other external stakeholders are affirming the trust and value they place in the experts working within the biopharma Medical Affairs function. And at the nexus of this relationship are the Medical Science Liaisons and other field personnel who have built so many credible relationships and delivered critical information across the healthcare community.

As biopharma manufacturers increase their investment to Medical Affairs in general, and the Field Medical organization in particular, medical leaders must find ways to prudently allocate resources, set strategy and adopt the right KPIs to sustain momentum.

Best Practices LLC is excited by the opportunity to continue our longstanding support of the industry by applying our granular therapy area and country benchmarks to help medical leaders optimize their field-based operations

For more details, and to learn more about how this study, analysis, and insights will help you, please contact:



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#### **Benchmarks Delivered Rapidly**

Identify your Target Country(s) & TA(s)

Complete Short Field Medical Team Profile Survey

3

Generate Custom Field Medical Staffing & Performance Report Evidenced by Peer **Benchmarks** 

# BEST PRACTICES

Our company is an internationally recognized thought leader in the field of best practice benchmarking. We provide research, consulting, benchmark database, publishing and advisory services to the biopharmaceutical and medical device sectors. We work closely with business intelligence groups. Our work is based on the simple yet profound principle that organizations can chart a course to superior economic performance by leveraging the best business practices, operating tactics and winning strategies of world-class companies.

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