

Thought Leader Interactions & Meeting Goals

Note: Charts populated with fictitious benchmark data for demonstration purposes only

MSL-KOL interactions per month

During pandemic

20 avg. monthly meetings

Post pandemic

Future goal: 25 meetings

Global view



US only

12 avg. monthly meetings

Future goal: **20** meetings

per month, post-pandemic:



25 avg. monthly meetings

Future goal: **30** meetings

Performance-to-Goal: (during pandemic)



Projected number of new meetings



Many Field Metrics Assess Interaction Volume, Caliber, Insights

Field medical engagement impact

Duration of virtual HCP engagement

Quality of interaction and impact change

Engagement number and quality

Interactions & insights

Quality of interactions

Insight Generation

Generation of insights, research support

Number of interactions, topics covered, outcomes like IIRs

KOL interactions that are F2F vs virtual

CRM, Med Info Requests, and insight reports for qualitative metrics

Insight generation

20 interactions/month, 60/quarter

Product use

CRM functionality, modular content to support

Next Generation/ Omnichannel Engagement, editable Medical Information Request Forms, Medical website and Scientific congress materials accessibility for customers

Digital channel engagement KPIs

of HCP interactions, time duration

HCP sentiment evolution

% of F2F

Number of meeting, number of actionable insights

Volume. Insights.

Documentation in CRM

Insights generated

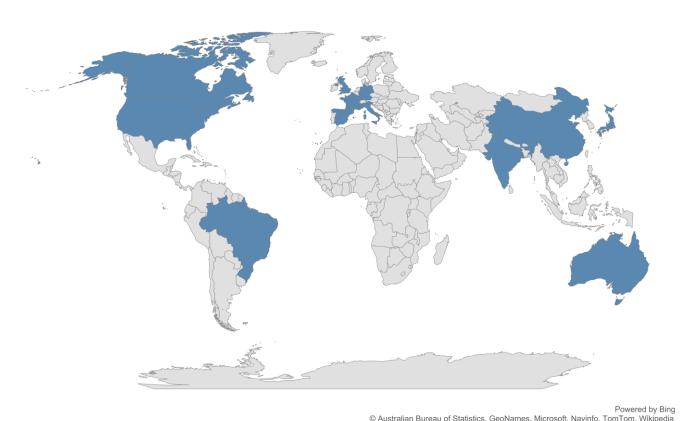
Number of remote calls

Q14. Where work has moved remotely in each area, which new KPI(s) have best measured the impact contributed by Medical Affairs?

The Field Medical Service assessment tool offers rapid benchmark assessments across numerous therapeutic areas and countries.

We help medical leaders prudently allocate field resources and maximize impact in America, Europe, Asia and elsewhere.

40+ Countries Covered*



20+ Therapeutic Areas Covered*

- Oncology
- CNS/Neurosciences
- Immunology
- Hematology
- Respiratory & Pulmonology
- Rare Disease
- Gastrointestinal
- Women's Health

- Cardiology
- Metabolic Diseases
- Infectious Diseases
- Musculoskeletal
- Nephrology
- Others...

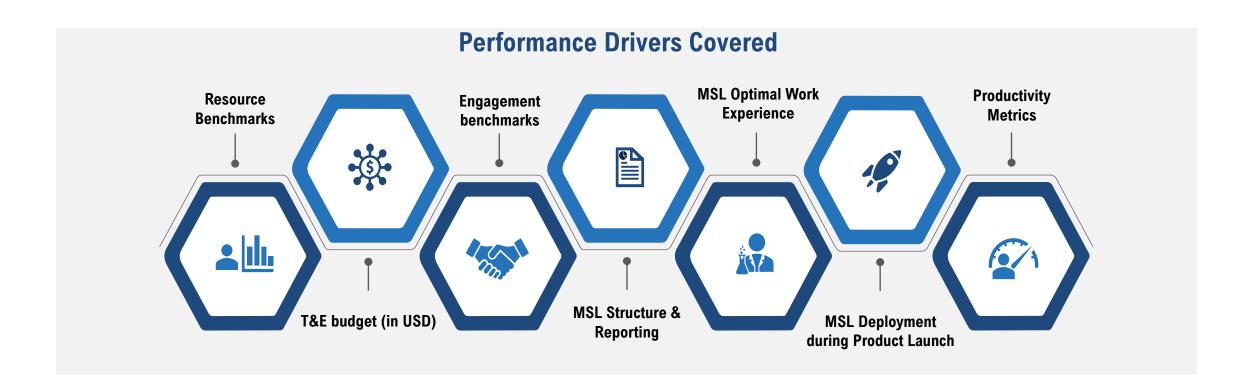
50+ Benchmark Companies Profiled

Our field medical insights reflect leading biopharma manufacturers in your TA



*Ask your Best Practices contact person to find the right information for you and your organization.

An assessment is completed of key performance drivers that are most helpful for Medical Affairs leaders to make informed strategic decisions in a fast-changing external environment.



Evidence-Based Benchmarks for Your Most Critical Field Medical Staffing & Strategy Decisions

Our assessment tool offers rapid benchmark assessments on:

- Staffing
- Resourcing
- Structure
- **Productivity**
- Performance measurements

Benchmarking Service Customer Testimonial:

"The service was perfect for us. This was exactly what we needed to make key decisions for our field medical teams in the US and in other consequential markets. You've given us insights we have not found anywhere else."

- Head Global Field Medical, Top 20 Pharma Companies

Best Practices' Field Medical benchmark service delivers critical metrics for continuous evaluation of field medical team excellence.

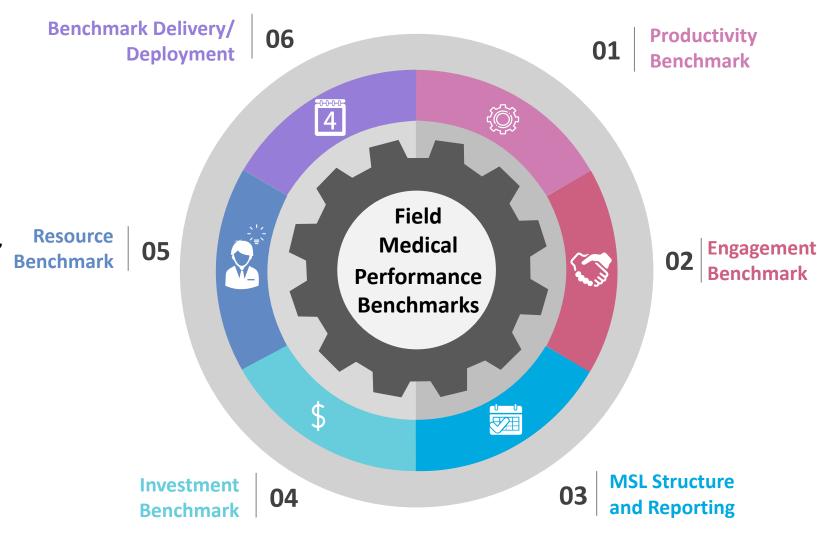
Continuous adjustment and evaluation of field medical teams' strategy is critical for biopharma companies for successfully supporting several portfolios across the markets they operate.

Prudent allocation of resources and reinventing engagement model is imperative to communicate and inform thought leaders across major markets in America, Europe and Asia.

However, ascertaining that the resource levels, strategy benchmarks and metrics resonate different countries and therapeutic areas can be the "Achilles Heel" for field-based medical leaders at bio-pharma companies.

Keeping this in mind, Best Practices, LLC has launched its Field-Based Medical Affairs **Benchmark Service** to help Medical Affairs Leaders optimize their field-based operations. Through our decade's worth of expertise in field-based medical benchmarks, medical affairs leaders can quickly assess their performance across key resourcing, performance, and productivity metrics for their field-based teams.

Our Field-Based Medical Affairs Benchmark Dashboard contains metrics around:

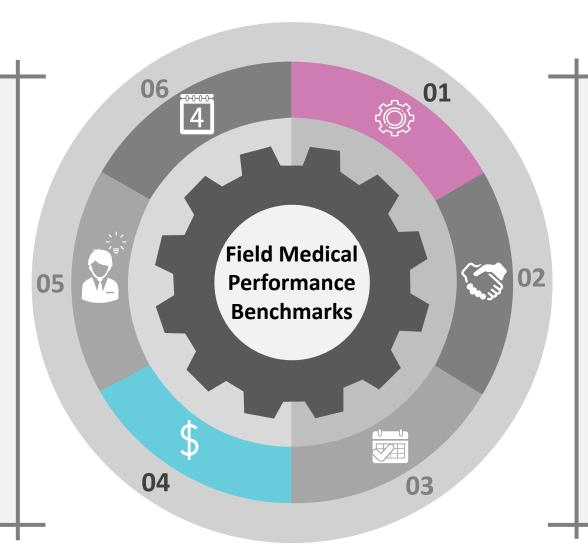


Description of Service Modules: Productivity and Investment Benchmarks Analysis

Investment Benchmarks

These benchmarks cover metrics around:

 T&E budget (in USD) across different countries



Productivity Benchmark

These benchmarks cover metrics around:

- MSL interaction frequency
- Average interaction duration
- Average time spent on external activities
- Average time spent on internal activities
- Average time spent on logistical activities

Medical Affairs leaders seeking to maximize the impact of their field teams must first determine the spend levels of therapy-area rivals within critical markets across the world.

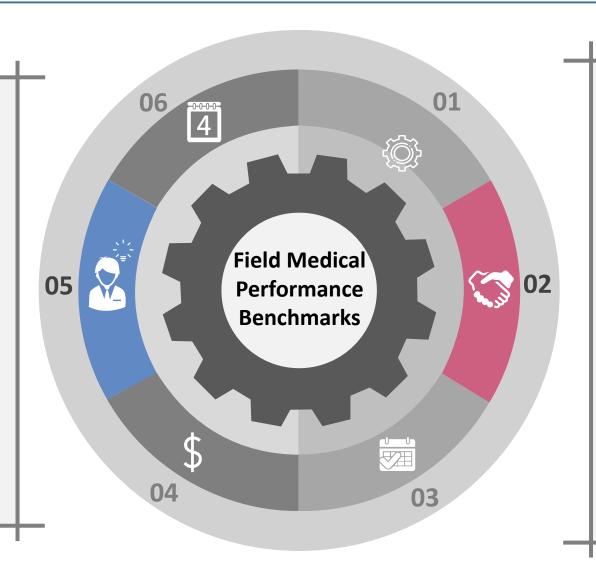
These benchmarks identify common inefficiency areas and spotlight opportunities for field teams to elevate productivity and become more streamlined.

Description of Service Modules: Engagement and Resource Benchmarks Analysis

Resourcing **Benchmarks**

These benchmarks cover metrics around:

- Average number of MSLs
- Average number of MSL Managers
- Average number of MSL **Directors**
- MSL Optimal Work Experience



Engagement Benchmark

These benchmarks cover metrics around:

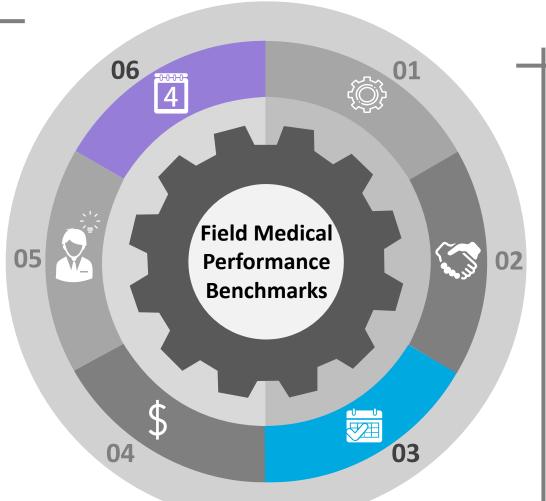
- Tier-wise breakdown (%) of Thought Leaders targeted
- Interaction (%) that are proactive vs. reactive
- Average number of Thought Leaders supported per MSL (on Core List)
- Average number of Thought Leaders supported per MSL (on Combined Total)

As companies grow field medical operations resources, it will be vital for leaders to staff their teams at competitive levels to ensure a successful share of voice. Using these engagement benchmarks, medical leaders can better align their field teams' engagement model, productivity measurement, and impact assessment to succeed within a targeted condition or disease state.

Description of Service Modules: MSL Structure & Reporting and Benchmark Delivery

Benchmark Delivery & Deployment

- Best Practices, LLC engaged
 150+ leaders from 50+
 pharmaceutical companies
 through a benchmarking survey.
- Once Best Practices LLCs'
 executives receive your
 requirements (e.g., therapeutic
 area benchmarks, country level
 benchmarks or metrics) we will
 ask you to fill in a small intake
 form to get client's data.
- Best Practices will rapidly
 populate benchmarks on to a
 deck and map it against client's
 data.



MSL Structure and Reporting

These benchmarks cover metrics around:

- MSL structure & reporting
- Percentage MSL deployment for product launch timeline
- Reporting model strengths and weaknesses

The custom benchmark service can help answer critical questions like: What are the strengths and weaknesses of a reporting model – and what is the right one for your organization?

Best Practices' Field Medical benchmark service helps Medical Affairs leaders adequately allocate resources, set strategy, and adopt the right KPIs for success.

More than ever, HCPs and other external stakeholders are affirming the trust and value they place in the experts working within the biopharma Medical Affairs function. And at the nexus of this relationship are the Medical Science Liaisons and other field personnel who have built so many credible relationships and delivered critical information across the healthcare community.

As biopharma manufacturers increase their investment to Medical Affairs in general, and the Field Medical organization in particular, medical leaders must find ways to prudently allocate resources, set strategy and adopt the right KPIs to sustain momentum.

Best Practices LLC is excited by the opportunity to continue our longstanding support of the industry by applying our granular therapy area and country benchmarks to help medical leaders optimize their field-based operations

For more details, and to learn more about how this study, analysis, and insights will help you, please contact:



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Benchmarks Delivered Rapidly

1 Identify your Target Country(s) & TA(s)

Complete Short Field
Medical Team Profile Survey

Generate Custom Field Medical Staffing & Performance Report Evidenced by Peer Benchmarks

BEST PRACTICES

Our company is an internationally recognized thought leader in the field of best practice benchmarking[®]. We provide research, consulting, benchmark database, publishing and advisory services to the biopharmaceutical and medical device sectors. We work closely with business intelligence groups. Our work is based on the simple yet profound principle that organizations can chart a course to superior economic performance by leveraging the best business practices, operating tactics and winning strategies of world-class companies.

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